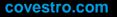


Strong volume rebound

Financial Highlights Q1 2024





Forward-looking statements

This presentation may contain forward-looking statements based on current assumptions and forecasts made by Covestro AG.

Various known and unknown risks, uncertainties and other factors could lead to material differences between the actual future results, financial situation, development or performance of the company and the estimates given here. These factors include those discussed in Covestro's public reports, which are available on the Covestro website at <u>www.covestro.com</u>.

The company assumes no liability whatsoever to update these forward-looking statements or to adjust them to future events or developments.

Financial highlights Q1 2024











Expanding technology leadership in Engineering Plastics Solutions & Specialties: Inauguration of new PC copolymer plant

ENGINEERING PLASTICS - PC-COPOLYMER PLANT ANTWERP

Polycarbonate-copolymers: Integration of new molecules into the polymeric chain (e.g. silicone)



Investment facts & figures:

- Invest: mid-double-digit € million
- Production start: ramp-up Q2 '24
- EBITDA contribution p.a.: low double-digit € million
- Full integration into existing on-site polycarbonate plant
- Plant uses a new proprietary solvent-free technology
- Reduces complexity and improves sustainability
- New plant comprises a pilot plant for tests and upscaling and a full production line

INNOVATION & APPLICATIONS

Key product features:

- Copolymers: easy integration of new features/properties
- Reduced time to market with new solvent free technology

Core industries:



HIGHLIGHTS





Downstream business volume growth



3

Investing in plant output, reliability and energy efficiency

Performance Materials: TDI plant debottlenecking

covestro

million €⁽¹⁾ p.a.

TDI – PLANT DORMAGEN MODERNIZATION **FINANCIAL IMPACT Investment facts & figures:** Debottlenecking **EBITDA** increase Invest: mid-double-digit € 巾 Increase of capacity to in PM million 280kt Modernization & expansion Ĩ. stepwise 2023-2025 Mid-singledigit % volume **EBITDA** contribution p.a.: Reliability arowth low double-digit € million Several measures on TDL 3 and TDA precursor plant to Proprietary gas-phase increase plant availability phosgenation technology with Expand cost ~60% lower energy demand and leadership ~80% less solvent vs conventional TDI plants Efficiency **EBITDA** impact Further improved of CO₂ savings Funding by the German Federal low-single digit efficiency and reduced Ministry of Economic Affairs and

TDI: Toluylene-diisocyanat Notes: (1) Based on internal CO₂ price of €100 per ton

(2) theoretical calculation based on new reactor addition

CO₂ emissions by 22 kt⁽²⁾

Climate Action

Volume recovery in APAC and EMLA Q1 2024 – Regional split





HIGHLIGHTS

• Year-over-year positive volume development across all industries:

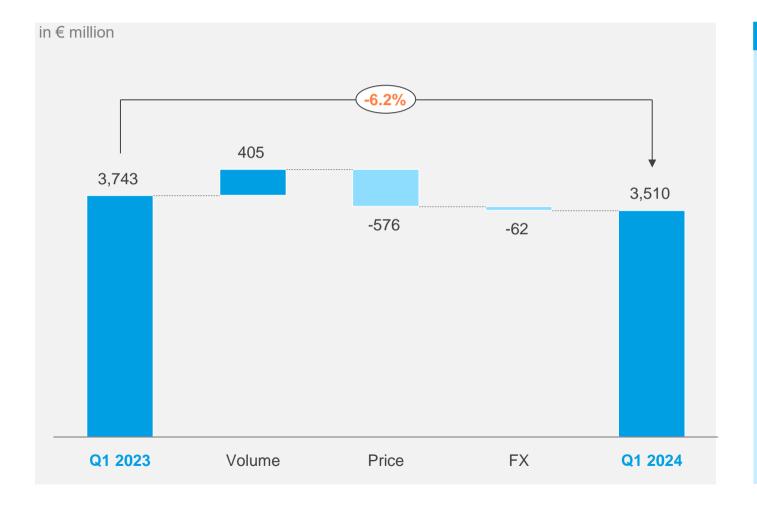
- Furniture/wood high single-digit % increase
 - - high single-digit % increase
- Auto

• Electro

- mid-single-digit % increase
- EMLA: Strong volume push after fully resolved technical limitations; particularly in construction, furniture/wood and electro while auto with slight increase
- NA: Construction with slight increase while furniture/wood, electro and auto slightly decline
- APAC: Furniture/wood, auto and construction exhibiting strong growth while electro with slight growth

Sales down due to lower prices despite strong volume growth Q1 2024 – Sales bridge





HIGHLIGHTS

Volume positive

- Volume increase of 10.9% Y/Y
- Performance Materials with 17.3% Y/Y growth while Solutions & Specialties with 5.9% Y/Y increase

Pricing negative

- Pricing affected sales by -15.4%
- Performance Materials with -21.3% Y/Y whereas Solutions & Specialties with -10.4% Y/Y development

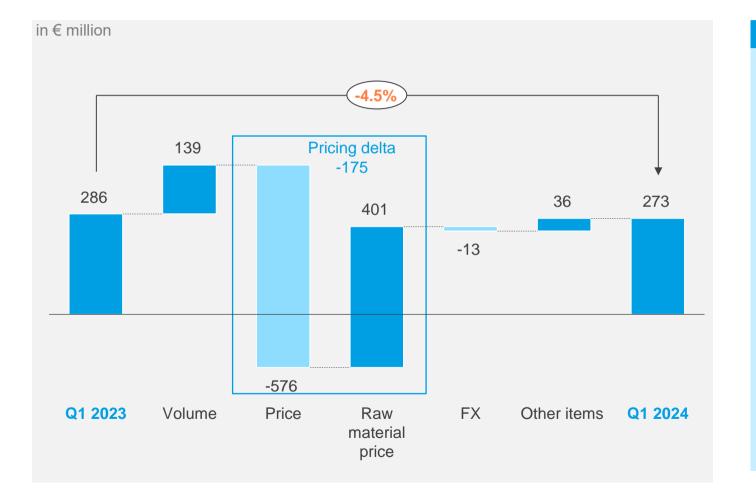
FX negative

 FX affected sales by -1.7% Y/Y mainly driven by the weaker Chinese Renminbi

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Flattish EBITDA with positive volume but negative pricing delta Q1 2024 – EBITDA bridge





HIGHLIGHTS

Positive volume

- Volume leverage⁽¹⁾ of 34%
- Volume leverage below long-term average due to low margins per ton reflecting the stage of the cycle

Negative pricing delta

 Negative pricing delta due to unfavorable supplydemand balance

Other items

- Mainly due to lower fixed cost
- Also benefitted from slightly lower LTI/STI provisions of €5m mainly driven by the sharebased incentive program (LTI)

Solutions & Specialties – positive pricing delta and higher volumes Segment results – Highlights Q1 2024



SALES

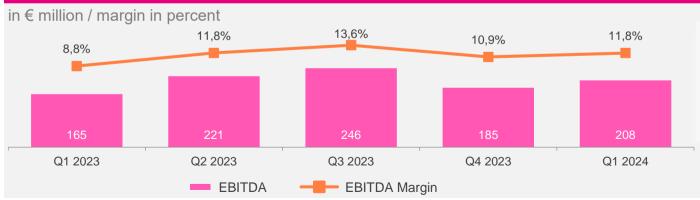
8



HIGHLIGHTS Q1 2024

- Sales declined by 6.2% Y/Y, mainly driven by lower prices (-10.4%), unfavorable FX (-1.7%) while increasing volumes (5.9%)
- Quarter-over-quarter strong sales increase in EMLA, slight increase in NA while APAC decreasing due to Chinese New Year seasonality

EBITDA AND MARGIN



HIGHLIGHTS Q1 2024

- Compared to prior year, EBITDA significantly improved due to positive volume and pricing delta helped by lower raw material cost
- Quarter-over-quarter clearly higher EBITDA driven by volume increase burdened by negative pricing delta
- EBITDA margin improved to 11.8% in Q1 2024

Performance Materials – strong volume rebound

Segment results – Highlights Q1 2024



SALES in € million / changes Y/Y -5.7% -17.1% -25.0% -27.3% -26.7% 1.588 1.689 Q1 2023 Q2 2023 Q3 2023 Q4 2023 Q1 2024 •• Sales growth Y/Y Sales

HIGHLIGHTS Q1 2024

- Sales decreased by 5.7% Y/Y driven by price (-21.3%) and FX effect (-1.7%) partly compensated by positive volume (+17.3%)
- Quarter-over-quarter, strong sales increase in EMLA, slight increase in APAC and NA flat; sequentially positive volume growth in all regions continued

EBITDA AND MARGIN



HIGHLIGHTS Q1 2024

- Compared to prior year, EBITDA declined due to negative pricing delta and FX, partly compensated by increasing volumes and lower fixed costs
- Quarter-over-quarter, significantly higher EBITDA driven by positive volumes, higher inventories and positive pricing delta

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Seasonally negative FOCF due to WOC increase



Historical FOCF development



HIGHLIGHTS

- FOCF slightly improved to €-129m year-over-year
- Working capital to sales ratio⁽⁴⁾ increased to 18.8% (Q1 2023: 17.5%), driven by steadily declining sales despite significantly lower absolute working capital
- Year-over-year capex slightly lower due to reduced expenses for investment projects underlining capex saving ambitions

Q1 2024

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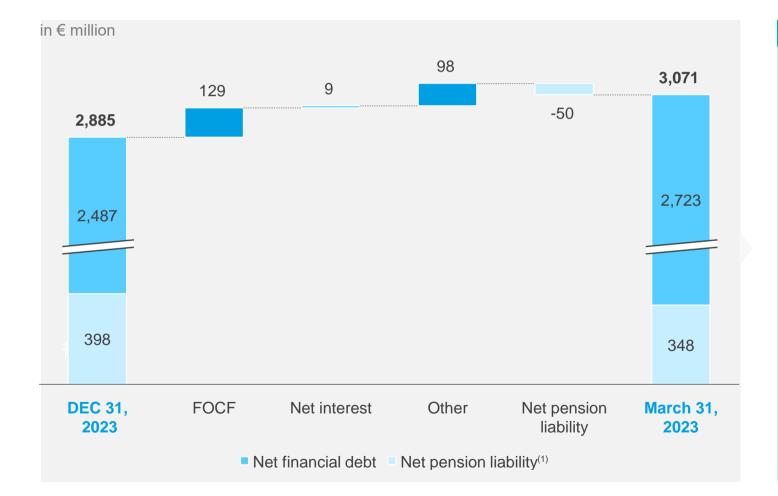
Q1 2024 Earnings Call

Notes: (1) Working capital includes changes in inventories, trade accounts receivable and trade accounts payable (2) Cash-relevant capex

(3) Restated for fiscal year 2020 for the change in presentation for rebates granted to customers, affecting trade and other liabilities
 (4) Method of calculation: Working Capital on 31 March 2024, divided by sales of last four quarters

Total net debt burdened by negative FOCF March 31, 2024 – Total net debt





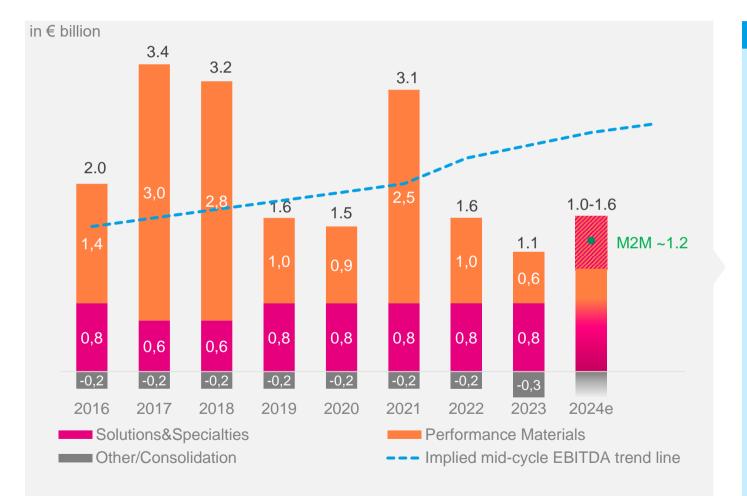
HIGHLIGHTS

- Total net debt to EBITDA ratio⁽²⁾ of 2.9x at the end of Q1 2024 compared to 2.7x at the end of Q4 2023
- Increased net debt to EBITDA ratio reflects the cyclical nature of Covestro's business and is expected to be only temporary
- Others mainly driven by lease contracts
- No financial covenants in place
- Committed to a solid investment grade rating; Baa2 with stable outlook confirmed by Moody's in June 2023

FY 2024 EBITDA guidance confirmed

EBITDA development between 2016 and 2024e





HIGHLIGHTS

EBITDA FY 2024:

• EBITDA 2024 confirmed between €1.0 and 1.6bn

Mark-to-market (M2M):

 Mark-to-market (M2M) EBITDA for FY 2024 around €1.2bn; theoretical calculation based on April 2024 margins flat forward and budget assumptions for 2024

Mid-cycle EBITDA:

- Mid-cycle definition: Respective year's EBITDA performance under average market conditions
- In 2022, mid-cycle EBITDA additionally increased due to RFM acquisition
- Mid-cycle EBITDA expected to yearly increase based on capacity additions

Global demand outlook 2024:

- Unchanged outlook for global GDP and most of Covestro's key customer industries
- Slight uptick for electro and appliances

FY 2024 guidance confirmed Full year guidance 2024



| | FY 2023 | GUIDANCE FY 2024 confirmed | H |
|-----------------------------------|------------|---|---------------|
| EBITDA | €1,080m | €1,000 to 1,600m | • |
| FOCF | €232m | €0 to 300m | |
| ROCE above WACC ⁽¹⁾ | -6.1pp | -7 to -2pp | F |
| GHG emissions (scope 1 and 2) | 4.9m tons | 4.4 to 5.0m tons | |
| Additional financial expectations | 5 | | (|
| Sales | €14.4bn | €14.0 to 15.0bn | • |
| EBITDA Q2 | €385m | €270 to 370m | |
| D&A | €894m | ~€850m | 1 |
| Financial result | €-113m | €-120 to -160m | • |
| Income tax | €275m | €250 to 350m | |
| Capex ⁽²⁾ | €765m | ~€800m | |
| 13 Q1 2024 Earnings Call | Notes: (1) | Weighted average cost of capital (WACC): 7.6% in FY 2023.8. | 1% in FY2024e |

IIGHLIGHTS

2024 FX sensitivity

- 1pp change equals
 - +/- €10m for CNY/EUR (basis 7.80)
 - +/- €5m for USD/EUR (basis 1.10)

FOCF range

Smaller range compared to EBITDA due to counterbalancing working capital effects

GHG emissions

GHG range mainly driven by expected increase in production volumes offset by EEG exit in Germany

Income tax

- Income tax driven by unfavorable geographical earnings mix (nondeductible losses in Germany)
- Long-term tax rate estimated between 24-26%⁽³⁾

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Q1 2024 | Earnings Call

(1) Weighted average cost of capital (WACC): 7.6% in FY 2023, 8.1% in FY2024e Notes: (2) Cash-relevant capex (3) Covestro estimate

Strong volume rebound

Q1 2024 Highlights





Strong volume increase by 11%

driven by higher demand and improved internal availability

Sales decreased to €3.5bn

caused by lower prices and unfavorable FX while volumes increased



EBITDA Q1 2024 of €273m close to upper end of guidance range burdened by negative pricing delta and FX



Seasonally solid FOCF of €-129m

supported by successful capex and working capital management

FY 2024 guidance confirmed with an expected EBITDA of €1.0 to 1.6bn



Questions & Answers

Q1 2024 Earnings Call

Remarks:

- Please use hand raise function to verbally ask questions
- For posted questions, please use the "Q&A" / "F&A" tab



Appendix

covestro.com

Upcoming IR events

Find more information on covestro.com/en/investors



| REPORTING DATES | |
|---|--|
| July 30, 2024 October 29, 2024 February 26, 2025 | 2024 Half-Year Financial Report Q3 2024 Quarterly Statement 2024 Annual Report |
| ANNUAL GENERAL MEETING | |
| • April 17, 2025 | Annual General Meeting |
| CORPORATE EVENTS | |
| • June 27, 2024 | Capital Markets Day, Leverkusen |
| BROKER CONFERENCES | |
| May 14, 2024 May 15-16, 2024 May 23, 2024 May 29, 2024 June 4-5, 2024 | Citi, European Chemicals Conference, London UBS, Best of Europe 1on1 Conference, virtual Deutsche Bank, dbAccess European Champions Conference Kepler Cheuvreux, ESG Conference, virtual Exane, BNP Paribas Exane 26th CEO Conference, Paris |